



# CHANGE that WORKS



Lower Taxes.  
STOP wasteful  
spending  
more JOBS





## AN OPEN LETTER TO NOVA SCOTIANS

It's time we had an honest conversation about the challenges we face, together, as a province.

You have now tried all three political parties in government. I understand the disappointment that you feel.

But there is still hope for a better future. Lower taxes, stopping wasteful spending and more jobs will get Nova Scotia working.

**It starts with a real plan to create 20,000 jobs in this province.** As Premier, I will stop the NDP's policy of writing big cheques funded by the taxpayers to big businesses that don't need your money. Instead, I will invest in people first, help small business and strengthen the infrastructure our economy needs for real long-term growth.

**It means protecting the family budget to make life truly affordable.** The NDP have forced you to pay more and more for less and less. A new PC government will save Nova Scotians \$600 per year by lowering the HST to what other Canadians pay, outlaw "tax-on-tax" on gasoline and freeze electricity rates for the next five years.

**It guarantees the very best classroom education for our children.** As Premier, I will reinvest in our classrooms, but not for the status quo. New dollars for education must guarantee smaller class sizes in the early years, better results for our students, real power for parents, support for teachers to make a difference and less bureaucracy.

**It ensures health care decisions are made on what's best for the patient and their loved ones.** We need health care that is accountable to you. A PC government will stop wasteful spending on hundreds of expensive bureaucrats and focus on front line health care, our seniors and promoting healthier living.

**It focuses on fixing the way government works, starting at the top.** A PC government will scrap the gold-plated MLA pension plan and develop a new plan that mirrors what other Nova Scotians receive.

Leadership for bold action on these priorities – creating jobs, protecting the family budget, improving education, health care that puts people first, stronger communities and fixing government – is change that works for Nova Scotians.

They are my personal commitments to you, as a chartered accountant, someone who worked in the credit union movement, a dad and a fellow Nova Scotian.

Jamie Baillie, FCA, MLA



**CHANGE**  
that **WORKS**

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## MEET JAMIE BAILLIE

Jamie Baillie is an experienced leader with a proven record of success. He brings strong new leadership and direction to Nova Scotia. Jamie is committed to balanced budgets, lower taxes and creating jobs through a stronger economy.

For five consecutive years, Jamie was recognized as one of Atlantic Canada's Top 50 CEOs. Guided by the small town values of hard work, living within your means, caring about your neighbour and helping others succeed, Jamie led Credit Union Atlantic to steady growth and increased dividends for members.

Jamie learned these small town values growing up in Truro. Following in the footsteps of leaders like G.I. Smith and Robert Stanfield, these values have served him well as a successful business person, husband and father of two daughters.

Like many Nova Scotians, Jamie knows what it's like to leave home for the city. After moving to Halifax to attend Dalhousie University, Jamie went on to become a Chartered Accountant, graduate from the Canadian Securities Institute and eventually complete the High Potential Leadership program at Harvard Business School. In addition to leading Credit Union Atlantic to record growth, Jamie was a Senior Partner with Robertson Surette, a well-known executive search firm.

Jamie believes deeply in public service as one of the best ways to help your fellow citizens. In 2002, Premier John Hamm asked Jamie to serve as his Chief of Staff. Jamie played a key role supporting Dr. Hamm in reducing class room sizes for our youngest students, attracting jobs and investment to Nova Scotia and balancing budgets after 40 years of deficits. Jamie's service helped make Premier Hamm's government one of the most productive and accomplished in Nova Scotia history.

Jamie is also a leader in giving back to the community. In 2008 and 2009 he co-chaired the record-breaking United Way of Halifax Region campaign. He served as President of Neptune Theatre and as a Director of the Halifax Stanfield International Airport Authority. He was a member of the Board of Governors at Dalhousie University, governor of the Junior Achievement Nova Scotia Business Hall of Fame and President of Prescott Group, a sheltered workshop for intellectually challenged adults.

Jamie Baillie believes the NDP is taking Nova Scotia in the wrong direction with higher taxes and fewer jobs. He is concerned about the future of everyday families who are working harder but taking home less.

Jamie is a strong voice for Nova Scotians who share his values of hard work, living within your means and caring about your neighbour -- Progressive Conservative values that can once again make Nova Scotia the best place to live in Canada.





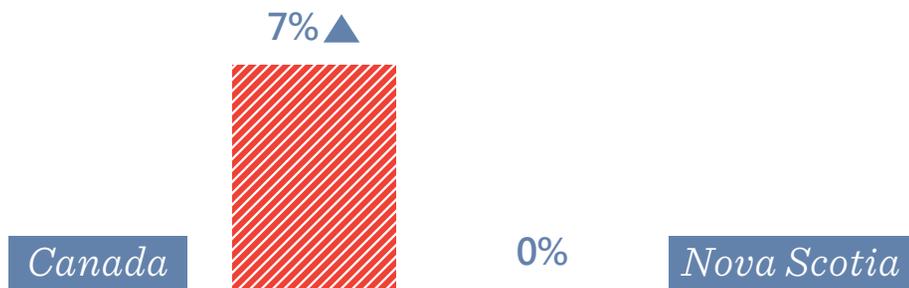
## CHANGE THAT WORKS...

*With a real plan to create jobs, not more bailouts*

When Darrell Dexter and the NDP took power, Nova Scotia's rate of economic growth was among the strongest in Canada, despite the global economic downturn of 2008-2009 (source: Statistics Canada).

Thanks to the NDP raising taxes, overspending, plunging the province into deficit after eight straight balanced budgets, adding debt, spreading corporate welfare, imposing unfair labour laws and expanding red tape, Nova Scotia is now home to one of the worst performing economies in Canada (source: Statistics Canada from 2010 to 2013).

### Employment Rate 2009 to 2013



Nova Scotia can and must do better.

It's time for new leadership and a new plan to take Nova Scotia from the bottom of the economic ladder to the top.

**Of all the provincial party leaders, Jamie Baillie has the most real-world experience working in leadership roles outside of politics.** Before becoming PC Party Leader, Jamie built a proven record of creating jobs – a record that together with Nova Scotians has shaped this plan to create the best possible climate to create sustainable, full-time, well-paying jobs.

To create the winning conditions to see more jobs created for Nova Scotians, a Jamie Baillie PC government will:

Source: CANSIM Table 282-0087



### Stop wasteful spending and reduce red tape

- End wasteful spending on corporate welfare that has exploded under the NDP, starting with the elimination of the cabinet controlled slush fund – formerly known as the Industrial Expansion Fund – at the Department of Economic Development.
- Repeal the NDP's First Contract Arbitration law that allows a third party to impose a collective agreement on employers.
- Give small business more freedom to create jobs and growth by eliminating redundant regulations and passing the *Red Tape Reduction Act*.



### Help small businesses thrive

- Kick-start the province's best job creation machine – small businesses – by reducing the small business tax rate to zero.
- Restore tax relief clawed back by the NDP this year by increasing the small business rate threshold to \$500,000.
- Double the number of apprentices in Nova Scotia so that more Nova Scotians can take advantage of the economic opportunities presented by major projects like the federal government's National Shipbuilding Procurement Strategy.
- Spur more investment in young companies by increasing the annual limit on equity tax credits from \$50,000 to \$250,000.
- Give consumers more choice and taxpayers better value by allowing the sale of wine and beer in more private sector retail locations across the province, after consultation with law enforcement and other interested organizations.



### Make it easier to move people and goods

- Improve all forms of transportation for people and goods in the province through the introduction of Nova Scotia's first ever Five Year Transportation Strategy – in consultation with municipal governments and the private sector – that would clarify and strengthen the provincial government's role in supporting all modes of transportation infrastructure (highways, roads, bridges, public transit, ferry service, air, active/sustainable and rail).
- Invest the necessary funds – in concert with other governments and private sector partners as part of the Transportation Strategy – to restore ferry service between Yarmouth and the United States as soon as possible to re-establish an important gateway for visitors to Nova Scotia.
- Modernize and expand public transit in Nova Scotia's capital city by negotiating with Halifax Regional Municipality the creation of a Halifax Regional Transportation Authority that would merge Halifax Harbour Bridges, Metro Transit and similarly aligned agencies under one roof to improve public transit in Nova Scotia's capital city.



### Support the people who work in our resource sectors

- Increase the sale and consumption of Nova Scotia products at home and around the world by developing Nova Scotia's first ever Food Strategy, in consultation with the province's farmers and fishers.
- Restore support to new cultivars of apple trees to increase returns for growers, as part of the Food Strategy.
- Require provincial departments, agencies, boards and commissions to give preference to local produce, grown, raised, caught, harvested, produced or manufactured in Nova Scotia by passing a *Buy Nova Scotia First Act*.
- Ensure a fair return on farmer investment, crop yields and marketing through strengthening the province's Farm Investment Fund.
- Expand practical agricultural research by getting more specialists and researchers out in the field working with front line farmers.

- Encourage donation to food banks while supporting farmers by establishing a non-refundable tax credit to eligible farmers who donate agricultural products they produced to Nova Scotia food banks.
- Make Nova Scotia's mining sector competitive with other provinces by providing the same fuel tax rebate as other resource sectors within Nova Scotia and across Canada.
- Ensure municipalities and our Aboriginal peoples fully benefit from local resource developments by allowing municipal units and First Nations to retain 100 per cent of resource royalties on new on-shore projects within their respective jurisdictions.



### **Keep and attract our best and brightest to Nova Scotia**

- Make Nova Scotia a province of 1,000,000 people by 2025 with a new Population Growth Plan.
- To increase Nova Scotia's population, build a stronger case with the federal government to permanently increase the cap for new Canadians to Nova Scotia under the provincial nominee program.
- To help reverse population decline in rural Nova Scotia, expand the Student Career Skills Development Program to make it easier for young people to find employment in rural communities.
- Apply more resources to rural communities through the creation of Rural Growth Zones, consisting of a specific set of policies to help high unemployment rural communities.





## CHANGE THAT WORKS...

*By Protecting the Family Budget and Giving You the Break You Deserve*

“**Nova Scotia government’s... Energy targets “would unnecessarily increase annual ratepayer bills by millions of dollars”**”

*– Consumer Advocates John Merrick and Bill Mahody, CBC, February 8, 2012*

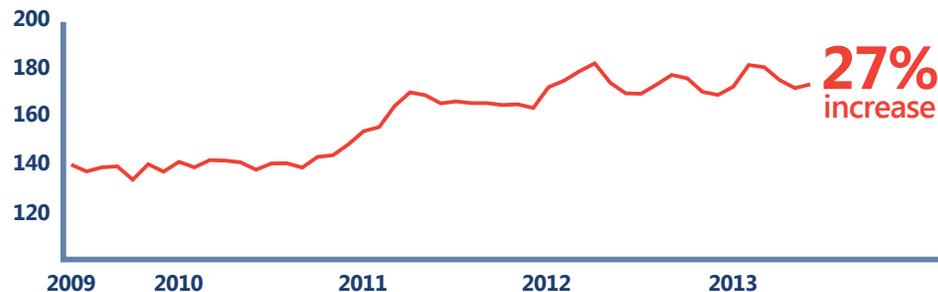
Darrell Dexter and the NDP said they would be different. Instead, they broke their promise and raised the Harmonized Sales Tax (HST) from 13 to 15% - the largest tax grab in Nova Scotia history. Nova Scotians now pay the highest taxes in Canada. In fact, each and every Nova Scotian -- woman, man and child -- has paid \$1,800 more in sales taxes alone under Darrell Dexter’s NDP.

The HST makes almost everything you buy more expensive – gas to fill the tank of your car or truck, lumber for home renovations, even the coffee you’re picking up on your way to work. At the same time, the NDP have helped Nova Scotia Power hike electricity rates by almost 30% since 2009 with their “bite the bullet” energy scheme – a scheme challenged by the province’s own independent Consumer Advocates. Nova Scotians can’t afford four more years of Darrell Dexter and the NDP. Jamie Baillie will make life affordable again.

To provide real relief for you and your family, a Jamie Baillie PC government will:

### Energy Prices

June 2009 to June 2013



Source: CANSIM Table 326-0020



### Lower taxes

- Reduce the HST from 15% to the 13% most Canadians pay, within a balanced budget.
- Eliminate tax-on-tax on gasoline.
- End “bracket creep” which will let Nova Scotians keep more of their own money, instead of paying more income tax each and every year due to inflation.
- Protect homeowners from sudden property tax hikes by maintaining the cap on residential assessments passed by a previous PC government.
- Expand the Seniors Property Tax Rebate program to include all seniors who earn less than \$30,000 per year.
- Help parents and teachers who are digging into their own pockets for school supplies with a tax credit of up to \$200 per year on school supply expenses.
- Give all Nova Scotians a break on the cost of physical activity by extending the children’s fitness income tax credit to adults.



### Stop skyrocketing power bills

- Freeze electricity rates for five years, starting January 1, 2014.
- Eliminate Nova Scotia Power’s guaranteed profit and institute service standard penalties.
- Protect taxpayers and electricity ratepayers from paying for unaffordable energy projects, starting with renegotiating the Maritime Link agreement between Nova Scotia, Newfoundland and Labrador, Emera and Nalcor.
- Permanently remove executive bonus pay from the power rates paid by customers and put an end to excessive Nova Scotia Power executive salaries.
- Save each household up to \$300 per year in electricity costs by creating a regional electricity grid with NB and PEI (Atlantic Energy Gateway Study).





## CHANGE THAT WORKS...

*By Stopping Wasteful Spending and Investing in our Children*

Under the Dexter NDP, classroom budgets were gutted by tens of millions of dollars while the top-heavy education bureaucracy remained in place. Short-sighted NDP cuts meant larger classes, fewer teachers, fewer programs and fewer opportunities for our children and young people.

But throwing more money at the system – without making changes – is not a solution.

Jamie Baillie knows that giving our youngest citizens a good start is the best way to a prosperous future for them and for our province. The Progressive Conservative plan will re-invest for results, not the status quo.

Jamie Baillie's education investments will be paid for by reducing the number of school boards and redirecting savings back into classrooms.

Jamie Baillie will take the money out of the bureaucracy and spend it in the classroom where it can make the most difference. But money alone isn't the answer. We have to end the culture of low expectation and no accountability.

A Jamie Baillie government will:

- Guarantee lower class sizes from grades primary through six by making it the law of the province through a stronger *Education Act*.
- Reduce the number of school boards to four - Capital, Mainland Rural, Cape Breton and the Conseil scolaire provincial -- and provide new boards with clear mandates to set goals, deliver flexible programs and invest administrative savings back into classrooms.
- Empower School Advisory Councils (SAC) to oversee the management of neighbourhood schools.
- Implement a five-year agreement to reinvest in public education, based on supporting teachers to get the best results from students.
- Give parents the right to choose which school best meets the needs of their children and families.
- Institute bus travel time maximums for rural students.
- Guarantee in law choice for parents of students with special needs by passing a *Tuition Support Program Act*.
- Place a moratorium on rural school closures until the Nova Scotia Commission on the New Economy has submitted its final report to the government.
- Protect rural classroom by supporting the creation and expansion of Community Hub Centres – a potentially cost effective way to bring public and community services together for rural Nova Scotians under one roof.
- Pass tougher new laws against bullying at school and cyberbullying and adopt all of the recommendations of the MacKay report ignored by NDP.
- Make report cards clearer, more consistent and more meaningful to parents and students, so student performance is clear.
- To ensure all children are ready to learn, invest in early learning programs with the goal of having a province-wide, comprehensive early learning program in place in 10 years.
- Introduce a mandatory civics program so that students learn and understand how our democratic system works.
- Ensure that students at all grades are properly educated to reflect the growth of the digital economy.
- Secure the maximum economic benefit to our province by providing long-term, stable funding to universities through a five-year Memorandum of Understanding with Nova Scotia's universities based on the principles of high quality, affordable post-secondary education, institutional fiscal responsibility, commercialization and population growth.
- Secure the maximum economic benefit to our province by providing long-term stable funding to the Nova Scotia Community College through a five-year agreement that mandates affordable and accessible post-secondary education, job ready skills training, increased focus on the trades, institutional fiscal responsibility and population growth.
- Require universities to provide prospective students with information about graduate employability.



## **CHANGE THAT WORKS...** *By Putting People First in Health Care*

There are few things more important to Nova Scotians than the health of their families. But spiralling health care costs threaten our province's health care system.

The Dexter NDP is paying six-figure salaries to more than 640 people in health care head offices. Meanwhile, the Wait Time Alliance recently gave Nova Scotia a D in hip replacements and an F in knee surgeries. And too many Nova Scotia families cannot find a family doctor, particularly in rural Nova Scotia. Jamie Baillie believes we can do better – starting with putting people and their needs ahead of administration, bureaucratic structures and special interests.

Jamie Baillie knows it's time to take health care funding out of the boardrooms and put it on the front lines where it belongs.

To support healthier citizens and communities, a Progressive Conservative government will stop wasteful spending in health care and reinvest in what matters most to you and your family.

A Jamie Baillie government will:

- Expand the eligibility of the Nova Scotia Caregiver Benefit Program to help more seniors and their families in need.
- Help more than 100,000 Nova Scotians who have arthritis access services by designating arthritis as a chronic disease.
- Show compassion for Nova Scotians suffering from multiple sclerosis by investing in clinical trials for liberation therapy through the passage of the *Multiple Sclerosis Liberation Therapy Act*.
- Protect patients and end the cancellation of surgeries and treatment due to threat of work stoppage during labour negotiations by introducing a *Patient Protection and Fair Resolution of Contract Negotiations in Health Care and Community Services Act*.
- Reduce spending in health care administration by reducing the number of District Health Authorities to three -- one for the capital district and one for the rest of Nova Scotia, plus the IWK Centre for Children, Women and Families.
- Reduce administrative costs in health care, as laid out to the NDP government by Ernst & Young, so that the investments in health care are focused on patient care, not administration.
- Increase the budget and expand the income threshold for the Boarding, Transportation and Ostomy program for cancer patients and their families.
- Implement a five-year funding agreement with the three health authorities focused on holding health executives accountable for real results, such as shorter wait times, better emergency care response times, higher standards of patient care and a truly functional province-wide electronic health record system.
- Increase the number of family doctors in rural communities by providing incentives to those committing at least five years of medical practice in an underserved area.
- Identify private sector options to improve access to health care for all Nova Scotians – similar to the successful Capital Health contract with Scotia Surgery for day surgeries introduced under a PC government and kept by the NDP government – in a manner that respects the five principles of the *Canada Health Act*.
- Create new Community Care Centres that bring together family health care, early childhood and learning and elder care options under one roof.
- Invest in local health care capital priorities where the communities have already raised a significant portion of the funds required, such as a new renal dialysis unit at the Hants Community Hospital in Windsor.
- Pass new regulations to provide pharmacists with similar – and less costly to the taxpayer – health care responsibilities as are in place in other Canadian provinces.
- Target funding for real results, starting with shorter wait times.
- Create a rural medicine program at Dalhousie Medical School to recruit and train more physicians in rural areas.



## CHANGE THAT WORKS...

*By Truly Changing Direction for our Communities and our Government*

Nova Scotians are tired of politicians who say one thing before an election, then do the exact opposite afterwards. Before the last election, Darrell Dexter and the NDP told Nova Scotians they would balance the budget, not raise taxes and maintain programs and services. Instead, the NDP broke every major promise they made to Nova Scotians - raising the harmonized sales tax to 15 per cent – the highest in Canada – and adding more than \$1.7 billion to our debt.

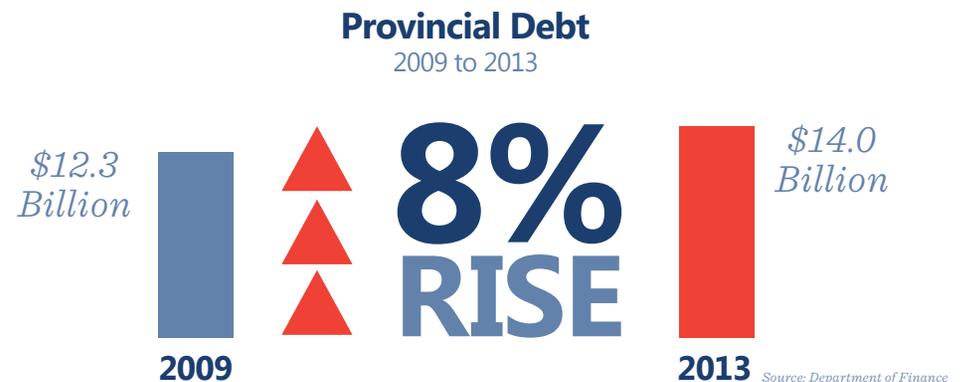
Jamie Baillie knows that Nova Scotia can do better, starting with a better government. He believes that Nova Scotians deserve a government that puts Nova Scotians - not the privileged or special interests - back in charge of their politicians.

A Jamie Baillie government will bring the real world to government and enforce the highest standards of integrity. As Premier, he will:



## Fix government

- Bring back the *Balanced Budget Act* scrapped by the NDP and make it even stronger by limiting annual government spending to the rate of population growth plus inflation and directing all surpluses to the province's debt.
- Conduct an open, comprehensive review of provincial government programs and services – as well as Crown corporations and other taxpayer-funded entities – to identify savings to keep Nova Scotia's budget balanced and pay down the province's debt.
- Reduce the size of government as promised by the NDP in 2010.
- Work to ensure the sustainability of public sector retirement plans by striking a panel with representation from employers, employees and retirees to provide recommendations to government.
- Scrap the current gold plated MLA pension plan – in which for every dollar an MLA contributes the taxpayer kicks in \$6 – and direct a panel of everyday citizens to come up with a new plan that is consistent with what other Nova Scotians receive: taxpayers and the MLA each contributing the same amount (dollar for dollar).
- Create a Citizens' Panel on MLA salaries, expenses and pensions, replacing the House of Assembly Management Commission on MLA expenses, so that MLA expenses are overseen by independent citizens, not the MLAs themselves.
- Take the politics out of drawing up electoral boundaries that the NDP forced on Nova Scotians before this election by transferring responsibility for all aspects of the size and composition of the Nova Scotia House of Assembly to the independent, quasi-judicial Nova Scotia Utility and Review Board, consistent with its role for municipal governments.
- Prohibit any former MLA who has been convicted of a fraud-related offence while serving in office from collecting severance funds.
- Create a full-time Ethics Commissioner with authority for conflict of interest, ethics and lobbying.
- Empower the Ethics Commissioner to compel repayment by any MLA who is found by the Auditor General to have breached MLA expense rules and/or spent excessively.
- Strengthen the *Lobbyist Registration Act* and other laws to provide greater oversight for such situations as top advisors to Darrell Dexter going straight from the Premier's Office to being lobbyists for Dalhousie University and Nova Scotia Power, or Premier's Office advisors being involved in untendered contracts going to their former employers.
- Establish fixed provincial election and budget dates by passing the *Modernizing Government Act*.
- Pass the *Next Generation Act* to require five-year reports on the long-term sustainability of government policies over a 40-year period.
- Create a program that provides a financial incentive to any non-executive Nova Scotia government employee who submits an idea that results in annual savings to the taxpayer.





### Give citizens and local communities the support they need

- Thank veterans for their service to Canada by waiving the registration and renewal fees on their license plates.
- Guarantee the rights of grandparents to have access to their grandchildren by passing the *Grandparents Rights Act*.
- Pass a Cape Breton Regional Municipality Charter – based on a similar provincial law in place for Halifax Regional Municipality.
- Support the maintenance and upkeep of legions, lighthouses, churches, recreation centres and community halls that serve as the heart of small rural communities by creating a Rural Community Centres Fund.
- Protect law-abiding citizens by bringing back and expanding electronic monitoring program for people on bail, young offenders on release and those with a mental illness requiring greater supervision.
- Protect the environment by imposing tougher penalties on businesses and individuals found guilty of breaking provincial anti-pollution laws.
- Make it easier for those living in taxpayer-funded affordable housing units to become owners of their own home and break the cycle of poverty.
- Promote fundraising and self-sufficiency for arts and culture organizations by creating an Endowment Incentive Program, based on the current program operated by the Government of Canada.
- To improve public safety at construction sites near natural gas lines, institute a one-call system that ensures contractors get quick and complete information about the location of underground gas pipes.



**Budget 2013 in Thousands**


	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018
<b>Revenue</b>	<b>9,635,900</b>	<b>9,823,000</b>	<b>10,034,500</b>	<b>10,235,200</b>
<b>Expenses</b>	<b>-9,677,000</b>	<b>-9,863,000</b>	<b>-10,071,900</b>	<b>-10,273,300</b>
<b>Consolidation Adjustments</b>	<b>59,400</b>	<b>59,400</b>	<b>59,400</b>	<b>59,400</b>
<b>Reported Provincial Surplus (Deficit)</b>	<b>18,300</b>	<b>19,400</b>	<b>21,900</b>	<b>21,300</b>
<b>Less: \$50 Million NDP Accounting Contingency</b>	<b>-50,000</b>	<b>-25,000</b>	<b>-25,000</b>	<b>0</b>
<b>Net Provincial Surplus (Deficit)</b>	<b>-31,700</b>	<b>-5,600</b>	<b>-3,100</b>	<b>21,300</b>

**PLATFORM DETAILED COMMITMENT**

End wasteful spending on corporate welfare	91,192	91,192	91,192	91,192
Reducing the small business tax rate to zero	-10,500	-21,000	-31,500	-42,000
Increase the small business rate threshold to \$500,000	-4,500	-9,000	-13,500	-18,000
Work with industry to increase the number of apprentices	-3,003	-3,003	-6,006	-6,006
Increasing the annual limit on equity tax credits from \$50,000 to \$250,000	-9,000	-9,000	-9,000	-9,000
Restore ferry service between Yarmouth and the United States	-3,000	-3,000	-3,000	-3,000
Developing Nova Scotia's first ever Food Strategy	-500	-500	-500	-500
Restore support to new cultivars of apple trees to increase returns for growers, as part of the Food Strategy	-400	-400	-400	-400
Ensure a fair return on farmer investment, through strengthening the province's Farm Investment Fund	-2,000	-2,000	-2,000	-2,000
Establishing a non-refundable tax credit to eligible farmers who donate to Nova Scotia food banks	-35	-35	-35	-35
Fuel tax rebate as other resource sectors within Nova Scotia and across Canada	-2,600	-2,600	-2,600	-2,600
Expand the Student Career Skills Development Program	-2,100	-2,100	-2,100	-2,100
Apply more resources to rural communities through the creation of Rural Growth Zones	-10,000	-10,000	-10,000	-10,000
Eliminate tax-on-tax on gasoline	-25,245	-22,440	-22,440	-22,440
End "bracket creep" in income tax	-6,500	-13,000	-19,500	-26,000
Expand the Seniors Property Tax Rebate program to include all seniors who earn less than \$30,000 per year	-6,500	-6,500	-6,500	-6,500
Help parents and teachers with a tax credit of up to \$200 per year	-3,900	-3,900	-3,900	-3,900
Making smaller classroom sizes the law through a stronger Education Act	-1,000	-2,000	-3,000	-3,000
Reduce the number of school boards	11,500	23,000	23,000	23,000
Place a moratorium on rural school closures until commission on New Economy Report	-1,000	0	0	0
Target funding for real results, in our schools	-5,000	-10,000	-10,000	-10,000
A comprehensive early learning program in place in 10 years	-5,000	-5,000	-5,000	-5,000
Expand the eligibility of the Nova Scotia Caregiver Benefit Program	-440	-440	-440	-440
Investing in clinical trials for liberation therapy through the Multiple Sclerosis Liberation Therapy Act	0	-5,000	0	0
Reducing the number of District Health Authorities to three	30,000	60,000	60,000	60,000
Expand the threshold for the Boarding, Transportation and Ostomy program	-1,000	-1,000	-1,000	-1,000
Create new Community Care Centers	13,095	13,095	13,095	13,095
Provide pharmacists with similar health care responsibilities as are in place in other provinces	2,000	2,000	2,000	2,000
Target funding for real results, starting with shorter wait times	-5,000	-5,000	-5,000	-5,000
Create a program in rural medicine at Dalhousie Medical School	-254	-254	-254	-254
Incentives to practice medicine in rural communities	-1,000	-2,000	-3,000	-4,000
Review of provincial government + 10% reduction in civil service	50,000	50,000	50,000	50,000
Scrap the current gold plated MLA pension plan	2,646	2,646	2,646	2,646
Create a full-time Ethics Commissioner with authority for conflict of interest, ethics and lobbying	-150	-150	-150	-150
Thank veterans for their service to Canada by waiving the fees on their license plates	-200	-200	-200	-200
Support the maintenance and upkeep of legions, churches, community halls and lighthouses	-1,375	-1,375	-1,375	-1,375
Protect law-abiding citizens by bringing back and expanding electronic monitoring program	-913	-1,825	-2,738	-3,650
Create an Endowment Incentive Program in the Arts	-500	-500	-500	-500

**Surplus to Pay Down Debt**
**56,119**
**93,111**
**73,196**
**74,183**



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